<u>Building</u> - to account for the provision of building inspection, plan filing and checking services, and building permits to the residents of Clark County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, and billing and collection.

<u>Public Parking</u> - to account for the provision of a public parking garage to the residents of Clark County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, and maintenance.

Recreation Activity - to account for the provision of recreation to the residents of Clark County. Costs of instruction, materials, and billing and collection are accounted for in this fund.

Shooting Complex - to account for the provision of a public shooting park to the residents of Clark County. Funding is provided by fees charged to users and all activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations and maintenance.

<u>Constables</u> - to account for the provision of services by the constables of Henderson Township and North Las Vegas Township and the Ex Officio Constable within the Las Vegas Township, such as serving evictions, making collections, etc.

Fees received for these services and all activities necessary to provide such services are accounted for this fund.

<u>Kyle Canyon Water District</u>\*- to account for the provision of water services to the residents of Kyle Canyon. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, and billing and collection.

<sup>\*</sup> Reported as a discretely presented component unit.

	Building	Public Parking	Recreation Activity	Shooting Complex	Constables
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 78,784,738	\$ 2,227,239	\$ 4,380,381	\$ 1,131,594	\$ 2,402,752
In custody of other officials	2,350	1,000	28,926	6,500	1,000
Accounts receivable	150,430	56,575	945	-	57,126
Interest receivable	279,229	7,898	15,561	4,012	8,780
Due from other funds	490,519	-	110,180	22,156	36,410
Due from other governmental units	720	-	-	-	-
Inventories	-	-	-	265,705	-
Prepaid items and other current assets	-	15,000	-	-	-
Total current assets	79,707,986	2,307,712	4,535,993	1,429,967	2,506,068
Noncurrent assets					
Capital assets					
Property and equipment	40,941,198	13,779,757	1,539,149	201,580	928,182
Accumulated depreciation	(14,058,836)	(7,024,235)	(1,094,344)	(156,090)	(654,948)
Total capital assets, net of accumulated	<del>`</del> _				
depreciation	26,882,362	6,755,522	444,805	45,490	273,234
Total noncurrent assets	26,882,362	6,755,522	444,805	45,490	273,234
Total assets	106,590,348	9,063,234	4,980,798	1,475,457	2,779,302
Deferred Outflows of Resources					
Related to pensions	5,739,472				-
Liabilities					
Current liabilities (payable from current assets)					
Accounts payable	479.804	2.094	397,517	33.689	6.028
Accrued expenses	1,097,462	9.165	122,379	26,242	52,210
Due to other funds	46,716	-	-	4,238	487
Current portion of long-term liabilities	2,875,003	22,846	225,802	92,179	124,289
Unearned revenue	16,345,901		-	-	
Deposits and other current liabilities	3,012,903	33,393	4,827	1,431	_
Total current liabilities (payable from	0,012,000		1,027	1,101	-
current assets)	23,857,789	67,498	750,525	157,779	183,014
Noncurrent liabilities	23,037,709	07,430	730,323	137,779	103,014
Compensated absences	894,628	_	71,342	29,501	204,458
Net pension liability	34,846,484		71,542	23,301	204,430
Total noncurrent liabilities	35,741,112		71,342	29,501	204.458
Total liabilities	59,598,901	67,498	821,867	187,280	387,472
Deferred Inflows of Resources					
Related to pensions	3,198,469	_	_	-	_
·	5,150,403				
Net Position					
Net investment in capital assets	26,882,362	6,755,522	444,805	45,490	273,234
Unrestricted	22,650,088	2,240,214	3,714,126	1,242,687	2,118,596
Total net position	\$ 49,532,450	\$ 8,995,736	\$ 4,158,931	\$ 1,288,177	\$ 2,391,830

	Tota	als
	2020	2019
Assets		
Current assets		
Cash and cash equivalents		
In custody of the County Treasurer	\$ 88,926,704	\$ 79,960,915
In custody of other officials	39,776	31,353
Accounts receivable	265,076	416,085
Interest receivable	315,480	445,321
Due from other funds	659,265	59,229
Due from other governmental units	720	1,598
Inventories	265,705	97,956
Prepaid items and other current assets	15,000	15,000
Total current assets	90,487,726	81,027,457
Noncurrent assets		
Capital assets	==	
Property and equipment	57,389,866	56,213,889
Accumulated depreciation	(22,988,453)	(22,410,526)
Total capital assets, net of accumulated depreciation		
'	34,401,413	33,803,363
Total noncurrent assets	34,401,413	33,803,363
Total assets	124,889,139	114,830,820
Deferred Outflows of Resources		
Related to pensions	5,739,472	5,591,350
Related to pensions	3,733,472	0,001,000
Liabilities		
Current liabilities (payable from current assets)		
Accounts payable	919,132	835,453
Accrued expenses	1,307,458	1,566,078
Due to other funds	51,441	365,858
Current portion of long-term liabilities	3,340,119	3,446,825
Unearned revenue	16,345,901	16,964,039
Deposits and other current liabilities	3,052,554	1,917,931
Total current liabilities (payable from		
current assets)	25,016,605	25,096,184
Noncurrent liabilities		
Compensated absences	1,199,929	696,600
Net pension liability	34,846,484	33,529,891
Total noncurrent liabilities	36,046,413	34,226,491
Total liabilities	61,063,018	59,322,675
Deferred Inflows of Resources	0.400.400	0.000.000
Related to pensions	3,198,469	2,298,623
Net Position		
Net investment in capital assets	34,401,413	33,743,909
Unrestricted	31,965,711	25,056,963
Total net position	\$ 66,367,124	\$ 58,800,872
'	. , ,	

	Building	Public Parking	Recreation Activity	Shooting Complex	Constables
Operating Revenues					
Charges for services					
Constable fees	\$ -	\$ -	\$ -	\$ -	\$ 3,374,501
Building fees and permits	41,623,769	-	-	-	-
Recreation fees	-	-	9,340,967	1,884,194	-
Parking fees	-	336,791	-	-	-
Other	-	1,000,000	-	-	-
Other operating revenues	202,503	-	-	-	92,249
Total operating revenues	41,826,272	1,336,791	9,340,967	1,884,194	3,466,750
Operating Expenses					
Salaries and wages	19,799,589	178,136	6,020,031	870,592	836,456
Employee benefits	10,579,527	76,421	632,874	219,830	386,592
Services and supplies	7,666,765	193,405	4,051,206	1,033,718	1,686,526
Depreciation	1,306,903	186,637	44,096	915	116,007
Total operating expenses	39,352,784	634,599	10,748,207	2,125,055	3,025,581
Operating income (loss)	2,473,488	702,192	(1,407,240)	(240,861)	441,169
Nonoperating Revenues (Expenses)					
Interest income	3,041,642	82,346	161,538	43,365	104,461
Gain on sale or disposition of property and					
equipment	238,260	-	-	-	(24,108)
Total nonoperating revenues (expenses)	3,279,902	82,346	161,538	43,365	80,353
Income (loss) before transfers	5,753,390	784,538	(1,245,702)	(197,496)	521,522
Transfers from other funds	-	-	1,700,000	250,000	-
Transfers to other funds					
Changes in net position	5,753,390	784,538	454,298	52,504	521,522
Net Position					
Beginning of year	43,779,060	8,211,198	3,704,633	1,235,673	1,870,308
End of year	\$ 49,532,450	\$ 8,995,736	\$ 4,158,931	\$ 1,288,177	\$ 2,391,830

(Continued)

	Tota	als
	2020	2019
Operating Revenues		
Charges for services		
Constable fees	\$ 3,374,501	\$ 3,513,631
Building fees and permits	41,623,769	42,186,486
Recreation fees	11,225,161	14,409,253
Parking fees	336,791	354,517
Other	1,000,000	-
Other operating revenues	294,752	336,412
Total operating revenues	57,854,974	60,800,299
Operating Expenses		
Salaries and wages	27,704,804	29,246,862
Employee benefits	11,895,244	9,224,885
Services and supplies	14,631,620	12,928,560
Depreciation	1,654,558	1,488,643
Total operating expenses	55,886,226	52,888,950
Operating income (loss)	1,968,748	7,911,349
Nonoperating Revenues (Expenses)		
Interest income	3,433,352	2,865,158
Gain on sale or disposition of property and	0,400,002	2,000,100
equipment	214,152	706,681
Total nonoperating revenues (expenses)	3,647,504	3,571,839
Income (loss) before transfers	5,616,252	11,483,188
Transfers from other funds	1,950,000	1,950,000
Transfers to other funds	-	(1,670,250)
Changes in net position	7,566,252	11,762,938
Net Position		
Beginning of year	58,800,872	47,037,934
End of year	\$ 66,367,124	\$ 58,800,872

	Building	Public Parking	Recreation Activity	Shooting Complex	Constables
Cash Flows From Operating Activities:					
Cash received from customers	\$ 42,102,479	\$ 1,291,526	\$ 9,374,711	\$ 1,884,208	\$ 3,594,878
Cash paid for employees and benefits	(28,328,895)	(248,999)	(7,092,038)	(1,124,801)	(1,218,065)
Cash paid for services and supplies	(7,767,484)	(196,385)	(4,111,497)	(1,220,097)	(1,726,243)
Other operating receipts	202,503				92,249
Net cash provided (used) by operating activities	6,208,603	846,142	(1,828,824)	(460,690)	742,819
Cash Flows From Noncapital Financing Activities:					
Transfers from other funds	_	_	1,700,000	250,000	_
Transfers to other funds	_	_	-	,	_
Net cash provided (used) by					
noncapital financing activities			1,700,000	250,000	
Cash Flows From Capital and Related Financing Ac	tivities:				
Acquisition, construction, or improvement		(00.4.000)	(0.4)		
of capital assets	(1,865,139)	(281,853)	(34,767)	-	(103,532)
Proceeds from the sale of capital assets	238,260				
Net cash provided (used) by capital					
and related financing activities	(1,626,879)	(281,853)	(34,767)		(103,532)
Cash Flows From Investing Activities:					
Interest income	3,156,068	83,207	170,273	46,537	107,108
merod medine	0,100,000	00,207	170,270	10,007	107,100
Net increase (decrease) in cash and cash equivalents	7,737,792	647,496	6,682	(164,153)	746,395
Cash and cash equivalents:					
Beginning of year	71,049,296	1,580,743	4,402,625	1,302,247	1,657,357
End of year:					
Unrestricted	78,787,088	2,228,239	4,409,307	1,138,094	2,403,752
Total cash and cash equivalents at end of year	\$ 78,787,088	\$ 2,228,239	\$ 4,409,307	\$ 1,138,094	\$ 2,403,752
Reconciliation of operating income (loss) to					
net cash flows from operating activities:	\$ 2,473,488	\$ 702,192	ф (1.407.040)	f (040.0C1)	\$ 441.169
Operating income (loss)	\$ 2,473,488	\$ 702,192	\$ (1,407,240)	\$ (240,861)	\$ 441,169
Adjustments to reconcile operating					
income (loss) to net cash provided					
(used) by operating activities:  Depreciation	1,306,903	186,637	44,096	915	116,007
(Increase) decrease in:	1,500,505	100,007	44,030	313	110,007
Accounts receivable	(59,041)	(45,265)	34,938	_	220,377
Due from other funds	(467,740)	(10,200)	(73,730)	(22,156)	(36,410)
Due from other governmental units	(613)		1,477	14	(50,410)
Inventory	(010)	_	1,477	(167,749)	_
Deferred outflows of resources	(148,122)	_	_	(107,740)	_
Increase (decrease) in:	(1.10,122)				
Accounts payable	264,626	(2,937)	(60,232)	(22,753)	(39,734)
Accrued payroll and benefits	141,702	1,687	(382,065)	(22,277)	2,333
Due to other funds	(365,345)	(43)	-	4,238	17
Current portion of long-term liabilities	(162,422)	3,871	29,819	16,179	5,847
Unearned revenue	(618,138)	-	-	-	-
Deposits and other current liabilities	1,134,797	-	(59)	(115)	_
Compensated absences	492,069	-	(15,828)	(6,125)	33,213
Net pension liability	1,316,593	-	-	-	· -
Deferred inflows of resources	899,846				
Net cash provided (used) by operating activities	\$ 6,208,603	\$ 846,142	\$ (1,828,824)	\$ (460,690)	\$ 742,819

	Tota	als
	2020	2019
Cash Flows From Operating Activities:		
Cash received from customers	\$ 58,247,802	\$ 68,104,485
Cash paid for employees and benefits	(38,012,798)	(37,851,944)
Cash paid for services and supplies	(15,021,706)	(12,765,338)
Other operating receipts	294,752	336,412
Net cash provided (used) by	E E00 0E0	17 000 615
operating activities	5,508,050	17,823,615
Cash Flows From Noncapital Financing Activities:		
Transfers from other funds	1,950,000	1,950,000
Transfers to other funds		(1,670,250)
Net cash provided (used) by		
noncapital financing activities	1,950,000	279,750
Cash Flows From Capital and Related Financing Act	ivities:	
Acquisition, construction, or improvement		
of capital assets	(2,285,291)	(1,340,101)
Proceeds from the sale of capital assets	238,260	724,594
Net cash provided (used) by capital and related financing activities	(2,047,031)	(615,507)
and related infancing activities	(2,047,031)	(013,307)
Cash Flows From Investing Activities:		
Interest income	3,563,193	2,615,761
Not increase (document) in cook and		
Net increase (decrease) in cash and cash equivalents	8,974,212	20,103,619
344.74.5.115	0,07.1,2.12	20,100,010
Cash and cash equivalents:		
Beginning of year	79,992,268	59,888,649
End of year:		
Unrestricted	88,966,480	79,992,268
Total cash and cash equivalents at		
end of year	\$ 88,966,480	\$ 79,992,268
Deconciliation of encusting income (less) to		
Reconciliation of operating income (loss) to net cash flows from operating activities:		
Operating income (loss)	\$ 1,968,748	\$ 7,911,349
Adjustments to reconcile operating	ψ .,σσσ,, .σ	Ψ ,,σ,σ.ισ
income (loss) to net cash provided		
(used) by operating activities:		
Depreciation	1,654,558	1,488,643
(Increase) decrease in:		
Accounts receivable	151,009	(12,896)
Due from other funds	(600,036)	(14,594)
Due from other governmental units	878	(1,238)
Inventory	(167,749)	67,687
Deferred outflows of resources	(148,122)	(568,649)
Increase (decrease) in:		
Accounts payable	138,970	(244,574)
Accrued payroll and benefits	(258,620)	149,541
Due to other funds	(361,133)	340,109
Current portion of long-term liabilities	(106,706)	136,299
Unearned revenue	(618,138)	5,934,719
Deposits and other current liabilities	1,134,623	1,734,607
Compensated absences	503,329	116,078
Net pension liability Deferred inflows of resources	1,316,593	1,306,597
Net cash provided (used) by	899,846	(520,063)
operating activities	\$ 5,508,050	\$ 17,823,615
: =		

		2020		2019
Building	Final Budget	Actual	Variance	Actual
Operating revenues:	-			
Charges for services:				
Building fees and permits	\$ 36,427,216	\$ 41,623,769	\$ 5,196,553	\$ 42,186,486
Other operating revenues	594,823	202,503	(392,320)	265,543
Total operating revenues	37,022,039	41,826,272	4,804,233	42,452,029
Operating expenses:				
Salaries and wages	21,753,847	19,799,589	(1,954,258)	19,064,502
Employee benefits	9,307,795	10,579,527	1,271,732	7,911,755
Services and supplies	8,876,021	7,666,765	(1,209,256)	5,307,404
Depreciation	1,163,472	1,306,903	143,431	1,137,397
Total operating expenses	41,101,135	39,352,784	(1,748,351)	33,421,058
Operating income (loss)	(4,079,096)	2,473,488	6,552,584	9,030,971
Nonoperating revenues (expenses):				
Interest income	367,748	3,041,642	2,673,894	2,516,046
Gain on sale or disposition of property and equipment	-	238,260	238,260	724,594
Total nonoperating revenues (expenses)	367,748	3,279,902	2,912,154	3,240,640
Income (loss) before transfers	(3,711,348)	5,753,390	9,464,738	12,271,611
Transfers to other funds	(1,709,550)		1,709,550	(1,480,300)
Net income (loss)	\$ (5,420,898)	\$ 5,753,390	\$ 11,174,288	\$ 10,791,311
		2020		2019
Kyle Canyon Water District *	Final Budget	Actual	Variance	Actual
Operating revenues:	<u> </u>			
Charges for services:				
Water sales and related water fees	\$ 355,000	\$ 356,327	\$ 1,327	\$ 350,566
Other operating revenues	· <u>-</u>	11,602	11,602	· <u>-</u>
Total operating revenues	355,000	367,929	12,929	350,566
Operating expenses:				
Services and supplies	328,725	164,644	(164,081)	198,127
Depreciation	481,362	418,362	(63,000)	451,963
Total operating expenses	810,087	583,006	(227,081)	650,090
Operating income (loss)	(455,087)	(215,077)	240,010	(299,524)
Nonoperating revenues (expenses):		<del></del>		
Interest income	1,050	7,825	6,775	7,212
Interest expense	· <u>-</u>	(1,021)	(1,021)	(5,075)
Consolidated tax	10,346	10,346	-	10,346
Sales and use tax	42,000	42,062	62	43,105
Total nonoperating revenues (expenses)	53,396	59,212	5,816	55,588
Net income (loss)	\$ (401,691)	\$ (155,865)	\$ 245,826	\$ (243,936)

Public Parking	Final Budget	2020 Actual	Variance	2019 Actual
Operating revenues:	a. Daagot	7 101001	Vallatioo	7101001
Charges for services:				
Parking fees	\$ 340,000	\$ 336,791	\$ (3,209)	\$ 354,517
Other	-	1,000,000	1,000,000	-
Other operating revenues	-	· · · · · ·	-	12,365
Total operating revenues	340,000	1,336,791	996,791	366,882
Operating expenses:				
Salaries and wages	235,718	178,136	(57,582)	150,201
Employee benefits	102,643	76,421	(26,222)	58,762
Services and supplies	235,848	193,405	(42,443)	191,877
Depreciation	186,637	186,637	-	186,637
Total operating expenses	760,846	634,599	(126,247)	587,477
Operating income (loss)	(420,846)	702,192	1,123,038	(220,595)
Nonoperating revenues (expenses):	<del></del>			
Interest income	10,118	82,346	72,228	69,010
Income (loss) before transfers	(410,728)	784,538	1,195,266	(151,585)
Transfers to other funds	(26,200)		26,200	(19,650)
Net income (loss)	\$ (436,928)	\$ 784,538	\$ 1,221,466	\$ (171,235)
Recreation Activity	Final Budget	2020 Actual	Variance	2019 Actual
Operating revenues:	Fillal Budget	Actual	variance	Actual
Charges for services:				
Recreation fees	\$ 13,374,471	\$ 9,340,967	\$ (4,033,504)	\$ 12,061,873
Operating expenses:	Ψ 13,374,471	Ψ 3,340,307	Ψ (4,033,304)	Ψ 12,001,073
Salaries and wages	9,050,040	6,020,031	(3,030,009)	8,101,350
Employee benefits	720,183	632,874	(87,309)	673,704
Services and supplies	4,797,746	4,051,206	(746,540)	4,152,620
Depreciation	39,461	44,096	4,635	52,721
Total operating expenses	14,607,430	10,748,207	(3,859,223)	12,980,395
Operating income (loss)	(1,232,959)	(1,407,240)	(174,281)	(918,522)
Nonoperating revenues (expenses):	(:,252,555)	(1,107,210)	(171,201)	(0.10,022)
Interest income	13,035	161,538	148,503	152,948
Income (loss) before transfers	(1,219,924)	(1,245,702)	(25,778)	(765,574)
Transfers from other funds	1,700,000	1,700,000	(20,70)	1,700,000
Transfers to other funds	-			(78,600)
Net income (loss)	\$ 480,076	\$ 454,298	\$ (25,778)	\$ 855,826

		2020		2019
Shooting Complex	Final Budget	Actual	Variance	Actual
Operating revenues:				
Charges for services:				
Recreation fees	\$ 2,469,507	\$ 1,884,194	\$ (585,313)	\$ 2,347,380
Operating expenses:				
Salaries and wages	1,047,651	870,592	(177,059)	1,052,658
Employee benefits	218,490	219,830	1,340	205,062
Services and supplies	1,360,758	1,033,718	(327,040)	1,167,216
Depreciation	915	915	-	1,629
Total operating expenses	2,627,814	2,125,055	(502,759)	2,426,565
Operating income (loss)	(158,307)	(240,861)	(82,554)	(79,185
Nonoperating revenues (expenses):				
Interest income	5,373	43,365	37,992	43,924
Income (loss) before transfers	(152,934)	(197,496)	(44,562)	(35,261
Transfers from other funds	250,000	250,000		250,000
Net income (loss)	\$ 97,066	\$ 52,504	\$ (44,562)	\$ 214,739
		2020		2019
Constables	Final Budget	Actual	Variance	Actual
Operating revenues:	_			
Charges for services:				
Constable fees	\$ 3,300,000	\$ 3,374,501	\$ 74,501	\$ 3,513,631

		2020		2019	
Constables	Final Budget	Actual	Variance	Actual	
Operating revenues:					
Charges for services:					
Constable fees	\$ 3,300,000	\$ 3,374,501	\$ 74,501	\$ 3,513,631	
Other operating revenues	-	92,249	92,249	58,504	
Total operating revenues	3,300,000	3,466,750	166,750	3,572,135	
Operating expenses:					
Salaries and wages	785,985	836,456	50,471	878,151	
Employee benefits	343,613	386,592	42,979	375,602	
Services and supplies	2,209,189	1,686,526	(522,663)	2,109,443	
Depreciation	117,830	116,007	(1,823)	110,259	
Total operating expenses	3,456,617	3,025,581	(431,036)	3,473,455	
Operating income (loss)	(156,617)	441,169	597,786	98,680	
Nonoperating revenues (expenses):					
Interest income	18,330	104,461	86,131	83,230	
Gain on sale or disposition of property and equipment	-	(24,108)	(24,108)	(17,913)	
Total nonoperating revenues (expenses)	18,330	80,353	62,023	65,317	
Income (loss) before transfers	(138,287)	521,522	659,809	163,997	
Transfers to other funds	(26,200)		26,200	(91,700)	
Net income (loss)	\$ (164,487)	\$ 521,522	\$ 686,009	\$ 72,297	

	2020		2019
Final Budget	Actual	Variance	Actual
-			
\$ 36,427,216	\$ 42,102,479	\$ 5,675,263	\$ 50,096,297
(31,061,642)	(28,328,895)	2,732,747	(26,517,753)
(8,876,021)	(7,767,484)	1,108,537	(5,279,604)
594,823	202,503	(392,320)	265,543
		· · · · · ·	
(2,915,624)	6,208,603	9,124,227	18,564,483
(1,709,550)	-	1,709,550	(1,480,300)
(3,932,151)	(1,865,139)	2,067,012	(1,014,629)
-	238,260	238,260	724,594
	<del></del> _	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
(3,932,151)	(1,626,879)	2,305,272	(290,035)
367,748	3,156,068	2,788,320	2,291,812
<del></del>			<del></del>
(8,189,577)	7,737,792	15,927,369	19,085,960
( , , , ,			
62,164,281	71,049,296	8,885,015	51,963,336
\$ 53,974,704	\$ 78,787,088	\$ 24,812,384	\$ 71,049,296
	2020		2019
Final Budget	Actual	Variance	Actual
-			
\$ 355,000	\$ 355,434	\$ 434	\$ 351,539
\$ 355,000 (328,725)	\$ 355,434 (405,123)	\$ 434 (76,398)	\$ 351,539 (376,304)
,			, , , , , , , , , , , , , , , , , , , ,
,	(405,123)	(76,398)	, , , , , , , , , , , , , , , , , , , ,
,	(405,123)	(76,398)	, , , , , , , , , , , , , , , , , , , ,
(328,725)	(405,123) 11,602	(76,398) 11,602	(376,304)
(328,725)	(405,123) 11,602	(76,398) 11,602	(376,304)
(328,725)	(405,123) 11,602 (38,087)	(76,398) 11,602	(376,304)
(328,725)	(405,123) 11,602 (38,087)	(76,398) 11,602	(376,304)
(328,725) - - 26,275 10,346	(405,123) 11,602 (38,087) 10,346	(76,398) 11,602	(376,304) - (24,765) 10,346
(328,725) - 26,275 10,346 (200,000)	(405,123) 11,602 (38,087) 10,346 (4,320)	(76,398) 11,602 (64,362)	(376,304) - (24,765) 10,346 (14,896)
(328,725) - - 26,275 10,346	(405,123) 11,602 (38,087) 10,346	(76,398) 11,602 (64,362)	(376,304) - (24,765) 10,346
(328,725) - 26,275 10,346 (200,000) 42,000	(405,123) 11,602 (38,087) 10,346 (4,320) 42,062	(76,398) 11,602 (64,362) - 195,680 62	(376,304) - (24,765) 10,346 (14,896) 43,105
(328,725) - 26,275 10,346 (200,000)	(405,123) 11,602 (38,087) 10,346 (4,320)	(76,398) 11,602 (64,362)	(376,304) - (24,765) 10,346 (14,896)
(328,725) 	(405,123) 11,602 (38,087) 10,346 (4,320) 42,062	(76,398) 11,602 (64,362) - 195,680 62 195,742	(376,304) - (24,765) 10,346 (14,896) 43,105 28,209
(328,725) - 26,275 10,346 (200,000) 42,000	(405,123) 11,602 (38,087) 10,346 (4,320) 42,062	(76,398) 11,602 (64,362) - 195,680 62	(376,304) - (24,765) 10,346 (14,896) 43,105
(328,725) 	(405,123) 11,602 (38,087) 10,346 (4,320) 42,062 37,742 7,109	(76,398) 11,602 (64,362) 	(376,304) - (24,765) 10,346 (14,896) 43,105 28,209 1,669
(328,725) 	(405,123) 11,602 (38,087) 10,346 (4,320) 42,062	(76,398) 11,602 (64,362) - 195,680 62 195,742	(376,304) - (24,765) 10,346 (14,896) 43,105 28,209
(328,725) 	(405,123) 11,602 (38,087) 10,346 (4,320) 42,062 37,742 7,109	(76,398) 11,602 (64,362) 	(376,304) - (24,765) 10,346 (14,896) 43,105 28,209 1,669
	\$ 36,427,216 (31,061,642) (8,876,021) 594,823 (2,915,624) (1,709,550) (3,932,151) (3,932,151) 367,748 (8,189,577) 62,164,281	\$ 36,427,216 \$ 42,102,479 (31,061,642) (28,328,895) (8,876,021) (7,767,484) 594,823 202,503 (2,915,624) 6,208,603 (1,709,550) -  (3,932,151) (1,865,139) 238,260 (3,932,151) (1,626,879) 367,748 3,156,068 (8,189,577) 7,737,792 62,164,281 71,049,296 \$ 53,974,704 \$ 78,787,088	Final Budget         Actual         Variance           \$ 36,427,216         \$ 42,102,479         \$ 5,675,263           (31,061,642)         (28,328,895)         2,732,747           (8,876,021)         (7,767,484)         1,108,537           594,823         202,503         (392,320)           (2,915,624)         6,208,603         9,124,227           (1,709,550)         -         1,709,550           (3,932,151)         (1,865,139)         2,067,012           238,260         238,260           (3,932,151)         (1,626,879)         2,305,272           367,748         3,156,068         2,788,320           (8,189,577)         7,737,792         15,927,369           62,164,281         71,049,296         8,885,015           \$ 53,974,704         \$ 78,787,088         \$ 24,812,384

Public Parking	Fina	al Budget	2020 Actual Variance			2019 Actual	
Cash flows from operating activities:							
Cash received from customers	\$	340,000	\$ 1,291,526	\$	951,526	\$	354,517
Cash paid for employees and benefits		(338,361)	(248,999)		89,362		(194,781)
Cash paid for services and supplies		(235,848)	(196,385)		39,463		(191,288)
Other operating receipts		-	-		-		12,365
Net cash provided (used) by							
operating activities		(234,209)	846,142		1,080,351		(19,187)
Cash flows from noncapital financing activities:							
Transfers to other funds		(26,200)	-		26,200		(19,650)
Cash flows from capital and related financing activities:							
Acquisition, construction, or improvement of							
capital assets		(1,747,666)	(281,853)		1,465,813		(232,245)
Cash flows from investing activities:							
Interest income		10,118	83,207		73,089		66,079
Net increase (decrease) in cash and cash							
equivalents		(1,997,957)	647,496		2,645,453		(205,003)
Cash and cash equivalents:							
Beginning of year		2,324,397	 1,580,743		(743,654)		1,785,746
End of year	\$	326,440	\$ 2,228,239	\$	1,901,799	\$	1,580,743

Recreation Activity	F:-	Fig. I Dodget		2020				2019	
	FII	nal Budget		Actual		Variance		Actual	
Cash flows from operating activities:		10.074.474		0.074.744		(0.000.700)		10 005 007	
Cash received from customers	\$	13,374,471	\$	9,374,711	\$	(3,999,760)	\$	12,035,887	
Cash paid for employees and benefits		(9,770,223)		(7,092,038)		2,678,185		(8,664,308)	
Cash paid for services and supplies		(4,797,746)		(4,111,497)		686,249		(4,083,506)	
Net cash provided (used) by									
operating activities		(1,193,498)		(1,828,824)		(635, 326)		(711,927)	
Cash flows from noncapital financing activities:									
Transfers from other funds		1,700,000		1,700,000		-		1,700,000	
Transfers to other funds		-		-		-		(78,600)	
Net cash provided (used) by noncapital				<u>.</u>		<u> </u>			
financing activities		1,700,000		1,700,000		-		1,621,400	
Cash flows from capital and related financing activities:		<u>.</u>		<u> </u>		_			
Acquisition, construction, or improvement of									
capital assets		(34,768)		(34,767)		1		-	
Cash flows from investing activities:									
Interest income		13,035		170,273		157,238		139,556	
Net increase (decrease) in cash and cash		<u>.</u>		<u> </u>		_			
equivalents		484,769		6,682		(478,087)		1,049,029	
Cash and cash equivalents:									
Beginning of year		3,811,133		4,402,625		591,492		3,353,596	
End of year	\$	4,295,902	\$	4,409,307	\$	113,405	\$	4,402,625	

End of year

		2020		2019
Shooting Complex	Final Budget	Actual	Variance	Actual
Cash flows from operating activities:				
Cash received from customers	\$ 2,469,507	\$ 1,884,208	\$ (585,299)	\$ 2,347,376
Cash paid for employees and benefits	(1,266,141)	(1,124,801)	141,340	(1,246,786)
Cash paid for services and supplies	(1,360,758)	(1,220,097)	140,661	(1,090,273)
Net cash provided (used) by				
operating activities	(157,392)	(460,690)	(303,298)	10,317
Cash flows from noncapital financing activities:				
Transfers from other funds	250,000	250,000		250,000
Cash flows from investing activities:				
Interest income	5,373	46,537	41,164	39,991
Net increase (decrease) in cash and cash				
equivalents	97,981	(164,153)	(262,134)	300,308
Cash and cash equivalents:				
Beginning of year	1,079,663	1,302,247	222,584	1,001,939
End of year	\$ 1,177,644	\$ 1,138,094	\$ (39,550)	\$ 1,302,247
-				
		2020		2019
Orandalda	Final Budget	A =+=1	\	A =4=1
Constables	Final Budget	Actual	Variance	Actual
Cash flows from operating activities:	<u> </u>			
Cash flows from operating activities: Cash received from customers	\$ 3,300,000	\$ 3,594,878	\$ 294,878	\$ 3,270,408
Cash flows from operating activities:  Cash received from customers  Cash paid for employees and benefits	\$ 3,300,000 (1,129,598)	\$ 3,594,878 (1,218,065)	\$ 294,878 (88,467)	\$ 3,270,408 (1,228,316)
Cash flows from operating activities:  Cash received from customers  Cash paid for employees and benefits  Cash paid for services and supplies	\$ 3,300,000	\$ 3,594,878 (1,218,065) (1,726,243)	\$ 294,878 (88,467) 482,946	\$ 3,270,408 (1,228,316) (2,120,667)
Cash flows from operating activities:  Cash received from customers  Cash paid for employees and benefits  Cash paid for services and supplies  Other operating receipts	\$ 3,300,000 (1,129,598)	\$ 3,594,878 (1,218,065)	\$ 294,878 (88,467)	\$ 3,270,408 (1,228,316)
Cash flows from operating activities: Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by	\$ 3,300,000 (1,129,598) (2,209,189)	\$ 3,594,878 (1,218,065) (1,726,243) 92,249	\$ 294,878 (88,467) 482,946 92,249	\$ 3,270,408 (1,228,316) (2,120,667) 58,504
Cash flows from operating activities: Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities	\$ 3,300,000 (1,129,598)	\$ 3,594,878 (1,218,065) (1,726,243)	\$ 294,878 (88,467) 482,946	\$ 3,270,408 (1,228,316) (2,120,667)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts     Net cash provided (used) by     operating activities  Cash flows from noncapital financing activities:	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249	\$ 294,878 (88,467) 482,946 92,249 781,606	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts     Net cash provided (used) by     operating activities  Cash flows from noncapital financing activities:     Transfers to other funds	\$ 3,300,000 (1,129,598) (2,209,189)	\$ 3,594,878 (1,218,065) (1,726,243) 92,249	\$ 294,878 (88,467) 482,946 92,249	\$ 3,270,408 (1,228,316) (2,120,667) 58,504
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts     Net cash provided (used) by     operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249	\$ 294,878 (88,467) 482,946 92,249 781,606	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819	\$ 294,878 (88,467) 482,946 92,249 781,606	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of     capital assets	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249	\$ 294,878 (88,467) 482,946 92,249 781,606	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of         capital assets  Cash flows from investing activities:	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819	\$ 294,878 (88,467) 482,946 92,249 781,606 26,200	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of         capital assets  Cash flows from investing activities:     Interest income	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819	\$ 294,878 (88,467) 482,946 92,249 781,606	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of     capital assets  Cash flows from investing activities:     Interest income     Net increase (decrease) in cash and cash	\$ 3,300,000 (1,129,598) (2,209,189)  (38,787) (26,200) (103,612) 18,330	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819 - (103,532) 107,108	\$ 294,878 (88,467) 482,946 92,249 781,606 26,200	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700) (93,227) 78,323
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of     capital assets  Cash flows from investing activities:     Interest income     Net increase (decrease) in cash and cash         equivalents	\$ 3,300,000 (1,129,598) (2,209,189) 	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819	\$ 294,878 (88,467) 482,946 92,249 781,606 26,200	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of     capital assets  Cash flows from investing activities:     Interest income     Net increase (decrease) in cash and cash         equivalents     Cash and cash equivalents:	\$ 3,300,000 (1,129,598) (2,209,189)  (38,787) (26,200) (103,612) 18,330 (150,269)	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819 - (103,532) 107,108 746,395	\$ 294,878 (88,467) 482,946 92,249 781,606 26,200 80 88,778	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700) (93,227) 78,323 (126,675)
Cash flows from operating activities:     Cash received from customers     Cash paid for employees and benefits     Cash paid for services and supplies     Other operating receipts         Net cash provided (used) by         operating activities  Cash flows from noncapital financing activities:     Transfers to other funds  Cash flows from capital and related financing activities:     Acquisition, construction, or improvement of     capital assets  Cash flows from investing activities:     Interest income     Net increase (decrease) in cash and cash         equivalents	\$ 3,300,000 (1,129,598) (2,209,189)  (38,787) (26,200) (103,612) 18,330	\$ 3,594,878 (1,218,065) (1,726,243) 92,249 742,819 - (103,532) 107,108	\$ 294,878 (88,467) 482,946 92,249 781,606 26,200	\$ 3,270,408 (1,228,316) (2,120,667) 58,504 (20,071) (91,700) (93,227) 78,323

1,659,862

2,403,752

743,890

1,657,357